



Aden

Aden Supply Chain: Building Resilience, Ensuring Delivery

Introduction

For nearly three decades, Aden has been providing remote site management services to our partners in Asia, Africa and Latin America, including IFM and supply chain management services.

With this as the solid foundation, Aden has established and improved a global supply chain ecosystem and accumulated rich experience of supply chain technology, resources and client base.



Pillars of Aden's Supply Chain strategy

We have taken steps in numerous areas to link technology, recognized best practice and policy to ensure the best resilience and sustainability

- > Large scale suppliers
- > Local sourcing
- > Technology enablement
- > ESG commitments

Resilience and Efficiency: The Procurement Diversification Strategy

Aden's sourcing strategy is designed to achieve a resilient, cost-effective, and agile supply chain. This requires balancing supplies between large-scale and local suppliers, leveraging the unique strengths of both while mitigating their respective risks.

1. Prioritizing Large-Scale Suppliers

The impact: Ensure stable supply lines that are accountable, traceable and cost effective through bulk rate negotiation.

The different regions where Aden operates have committed to prioritizing partnership with large-scale suppliers, instead of more disparate small suppliers. It allows Aden to generate economies of scales, secure more reliable supplies and control of operational costs, while enabling more traceability and transparency on purchases.

2. Supporting Local Sourcing for Perishables

The impact: Build community goodwill through investment while reducing Scope 3 carbon and expenses by shortening the supply line.

We are also making room for local purchasing policies on perishable food items like fruits and vegetables. This is especially important in our remote site projects, where we are serving hundreds or thousands of camp employees—for example, we are the IFM partner to over 30 remote camps in Indonesia alone. By establishing local purchase policies in these categories, we can build stronger ties with the local community while reducing the food miles required for procurement. Local sourcing also improves agility and resilience with shorter lead times and faster response to crises, and allows closer oversight for easier quality control.



Overcoming Obstacles: Remote Site Logistics and Technology Solutions

Aden specializes in long-term operations at remote sites, which often require building entire operational ecosystems from the ground up. These projects, particularly in regions such as Indonesia and West Africa, present significant logistical and supply chain challenges.

1. Logistical Constraints in Remote Sites

Remote sites have distinct and complex supply chain requirements, where strong operational expertise is critical:

- > Build ecosystem from scratch and maintain operations on the long-term.
- > Building and maintaining ecosystems from scratch over the long term
- > Limited or non-existent infrastructure and geographical constraints
- > Harsh weather conditions causing route closures and delivery disruptions
- > Long-distance supply routes increasing transit time and logistics complexity
- > Elevated transportation costs
- > Complex inventory planning due to long re-supply lead times
- > Security risks in remote or politically unstable regions
- > Limited visibility hindering real-time shipment tracking

2. Solution: Technology for Operational Excellence

Aden addresses these challenges through strategic planning, strong local partnerships, robust contingency measures, and the integration of technology. Operational excellence is enhanced through digital



transformation initiatives, including ERP implementation, applicable across Aden China and Aden Indonesia.

> Increased Efficiency and Automation:

Automated workflows eliminate manual, paper-based tasks such as chasing approvals. Purchase requisitions are instantly routed for approval based on predefined rules (e.g., budget, amount, or department), reducing procurement cycle times from weeks to days to hours.

> Enforced Contract Compliance:

The system links purchases directly to approved contracts, preventing off-contract buying or price deviations. This ensures negotiated savings are effectively realized on the balance sheet.

> Real-Time Visibility and Data-Driven Decisions:

- **Real-Time Spend Analysis:** A P2P solution centralizes all spend data, providing procurement leaders with immediate insights into purchasing behavior, suppliers, and pricing—enabling better volume negotiations and cost optimization.
- **Real time inventory Management:** Improves stock accuracy and reduces cash immobilization.
- **Supplier Performance Management:** Key performance indicators (KPIs) such as on-time delivery, quality issues, and invoice accuracy are tracked, enabling proactive supplier management and risk mitigation.
- **Budget Control:** Purchases are validated against departmental budgets before purchase orders are created, preventing overspending and replacing reactive controls applied after the fact by Accounts Payable.



Driving the Future: Sustainable Procurement and ESG Commitment

Aden Group's commitment to sustainability extends directly into its procurement practices. Sustainability is not just a policy; it is integrated to drive responsible practices and align with global standards.

Aden's Sustainable Procurement Policy

Aden China has formalized a Sustainable Procurement Policy. This policy aims to embed Environmental, Social, and Governance (ESG) principles into our procurement strategy.

Key Commitments:

- **Increased Green Procurement:** We aim to increase green procurement by 30% by 2030.
- **Mandatory Supplier Certification:** We require all core suppliers to obtain ISO 14001 certification.
- **ESG Integration:** We embed ESG principles into our procurement strategy to conform to global standards.
- **Supplier Diversity:** We actively promote supplier diversity as part of our sustainability efforts.



At Aden, we view the supply chain not just as a sequence of steps, but as a critical lever for client success. Our focus is clear: to master the complex logistics of remote operations through strategic balance—leveraging global scale while deepening local ties—and through pioneering technology for real-time control. This resilience, coupled with our firm commitment to sustainable procurement and ESG standards, ensures we are not only the most efficient partner today, but a responsible one for the future.



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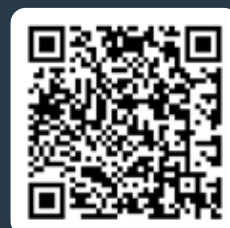
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